

**STATE OF VERMONT
PUBLIC SERVICE BOARD**

DOCKET NO. 6300

**INVESTIGATION INTO
PROPOSED SALE OF
VERMONT YANKEE NUCLEAR POWER STATION
AND RELATED TRANSACTIONS**

DIRECT TESTIMONY AND EXHIBITS OF

**DAVID A. SCHLISSEL
SCHLISSEL TECHNICAL CONSULTING, INC.**

ON BEHALF OF THE

**VERMONT PUBLIC INTEREST RESEARCH GROUP
AND
THE NEW ENGLAND COALITION ON
NUCLEAR POLLUTION, INC.**

APRIL 14, 2000

1 **I. INTRODUCTION**

2 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

3 A. My name is David A. Schlissel. My business address is Schlissel
4 Technical Consulting, Inc., 45 Horace Road, Belmont, Massachusetts
5 02478.

6 **Q. ON WHOSE BEHALF ARE YOU TESTIFYING IN THIS**
7 **PROCEEDING?**

8 A. I am testifying on behalf of the Vermont Public Interest Research Group
9 (“VPIRG”) and the New England Coalition on Nuclear Pollution, Inc.
10 (“NECNP”).

11 **Q. PLEASE SUMMARIZE YOUR EDUCATIONAL BACKGROUND**
12 **AND RECENT WORK EXPERIENCE.**

13 A. I graduated from the Massachusetts Institute of Technology in 1968
14 with a Bachelor of Science Degree in Engineering. In 1969, I received a
15 Master of Science Degree in Engineering from Stanford University. In
16 1973, I received a Law Degree from Stanford University. In addition, I
17 studied nuclear engineering at the Massachusetts Institute of
18 Technology during the years 1983-1986.

19 Since 1983 I have been retained by governmental bodies,
20 publicly-owned utilities, and private organizations in 24 states to
21 prepare expert testimony and analyses on engineering and economic
22 issues related to electric utilities. My clients have included the Staff of

1 the California Public Utilities Commission, the General Staff of the
2 Arkansas Public Service Commission, the Staff of the Arizona
3 Corporation Commission, the Staff of the Kansas State Corporation
4 Commission, municipal utility systems in Massachusetts, New York,
5 Texas, and North Carolina, the Attorney General of the Commonwealth
6 of Massachusetts, and the Office of the Public Advocate of the State of
7 Maine.

8 I have testified before state regulatory commissions in Arizona,
9 New Jersey, Connecticut, Kansas, Texas, New Mexico, New York,
10 Vermont, North Carolina, South Carolina, Maine, Illinois, Indiana,
11 Ohio, Massachusetts, Missouri, and Wisconsin and before an Atomic
12 Safety & Licensing Board of the U.S. Nuclear Regulatory Commission.

13 A copy of my current resume is attached as Exhibit STC-1.

14 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS**
15 **DOCKET?**

16 **A.** Schlissel Technical Consulting, Inc. (“STC”) was retained by VPIRG
17 and NECNP to examine three issues:

- 18
19 (1) Whether the testimony and exhibits filed by Vermont Yankee
20 Nuclear Power Corporation (“VYNPC”), Central Vermont
21 Public Service (“CVPS”), and Green Mountain Power (“GMP”) show that continued operation of the Vermont Yankee nuclear
22 plant through 2012 would be more economic than early
23 retirement of the plant in 2001.
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25

- 1 (2) Whether the testimony and exhibits filed by VYNPC, CVPS,
2 and GMP (“the Petitioners”) show that the proposed sale of
3 Vermont Yankee to AmerGen would be in the public interest.
4
- 5 (3) Whether the proposed sale of Vermont Yankee to AmerGen
6 Energy Company, LLC, (“AmerGen”) has the potential to
7 adversely affect nuclear safety.
8

9 This testimony presents the results of my investigations of these issues.

10 **Q. PLEASE EXPLAIN HOW YOU CONDUCTED YOUR**
11 **INVESTIGATION.**

12 A. I have reviewed the petitions and supporting testimony filed by
13 VYNPC, CVPS, GMP, and AmerGen and the materials provided by
14 these companies in response to discovery submitted by VPIRG/NECNP
15 and other active parties. I also have reviewed the Vermont Yankee
16 Economic Study issued in January 1999 by the Department of Public
17 Service (“DPS”) and the documents submitted by the DPS at the U.S.
18 Nuclear Regulatory Commission (“NRC”) and FERC concerning the
19 proposed sale of Vermont Yankee to AmerGen.

20 In addition, I have examined the documentation concerning other
21 nuclear power plant sales that I have received in other cases or from
22 research on the internet and Lexis-Nexis. I also have reviewed some of
23 the recent correspondence between Vermont Yankee and the NRC.

24 Finally, I was given a tour of the plant by Vermont Yankee officials on
25 March 28, 2000.

26 **II. SUMMARY OF CONCLUSIONS**

1 **Q. PLEASE SUMMARIZE YOUR CONCLUSIONS.**

2 1. The Petitioners' analyses show that continued operation of
3 Vermont Yankee through the currently scheduled end of its NRC
4 license in 2012 can be expected to provide only marginal
5 economic benefits as compared to retiring the plant in 2001.

6 2. The assumption that Vermont Yankee would be promptly
7 dismantled at the end of its service life even if the plant were
8 retired as early as 2001 has a significant impact on the economic
9 analysis of continued operation versus early retirement.

10 3. VYNPC should be required to study the cost of decommissioning
11 Vermont Yankee using the assumption that the plant would be
12 maintained in a Safe Storage mode after its early retirement in
13 2001 and then decommissioned on the same schedule as if it
14 operated to the end of its licensed lifetime.

15 4. The following costs should be excluded from the new
16 decommissioning cost estimate to be prepared by VYNPC:

- 17 • the costs related to the construction and operation of an
18 ISFSI.
- 19 • all spent fuel storage costs incurred as a result of the U.S.
20 DOE's failure to begin accepting spent fuel in January
21 1998.
- 22 • site restoration costs.
- 23
- 24

- 1 5. The market prices for replacement power assumed in the early
2 retirement scenario have a significant impact on the economic
3 analysis of continued operation versus early retirement. Because
4 market price forecasts are highly volatile, the Public Service
5 Board should require CVPS and GMP to issue requests for bids
6 to provide replacement power assuming that Vermont Yankee
7 were retired in 2001. This would allow the Board to know what
8 suppliers actually would charge for replacement power rather
9 than being forced to rely on ever changing forecasts.
- 10 6. New analyses of the economics of retiring Vermont Yankee in
11 2001 versus at the end of its licensed lifetime in 2012 should be
12 performed when VYNPC has prepared the new decommissioning
13 cost estimate and CVPS and GMP have received the bids for
14 replacement power.
- 15 7. The testimony and exhibits filed by VYNPC and CVPS in this
16 docket show only a very marginal economic benefit to the
17 existing Vermont Yankee owners, \$51 million NPV, from the
18 proposed sale to AmerGen.
- 19 8. Even this marginal benefit is [] due to the fact that only 61.5
20 percent of the existing Vermont Yankee owners have elected to
21 buy power from AmerGen under the proposed twelve year Power
22 Purchase Agreement (“PPA”). When the fact that 38.5 percent of

1 the existing owners have elected to buy-out of the proposed PPA
2 is considered in the analysis [PROTECTED MATERIALS].

3 9. Even in the analyses presented in the testimony of VYNPC
4 witness Wiggett and CVPS witnesses Brown and Page, which
5 assume that 100% of the existing Vermont Yankee owners
6 participate in the PPA, the proposed sale to AmerGen would not
7 provide a cumulative NPV economic benefit until the year 2007.
8 If the more realistic assumption that 38.5 percent of the owners
9 buy-out of the PPA is used instead, the proposed sale would [
10 PROTECTED MATERIALS].

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12
13 10. It is unrealistic to assume that VYNPC or AmerGen will not seek
14 to increase Vermont Yankee's power level if a decision is made
15 to continue operating the plant to the end of its licensed life in
16 2012.

17 11. The additional revenues that could be expected from shorter
18 refueling outages and the sale of the extra plant output from a
19 power uprate would significantly change the relative economics
20 of the proposed sale to AmerGen.

21 12. A sensitivity analysis presented by CVPS witnesses Deehan and
22 Cater shows that increasing Vermont Yankee's assumed

1 production by 10 percent changes the \$72 million NPV benefit
2 shown for the sale in their base case to a \$30 million NPV loss
3 using an eight percent discount rate, and a \$55 million NPV loss
4 using risk adjusted discount rates.

5 13. Actual operating experience at Vermont Yankee and other BWRs
6 shows that VYNPC should be able to achieve as much additional
7 output at Vermont Yankee as AmerGen.

8 14. The Vermont Yankee owners could reduce or eliminate certain
9 qualitative risks if they ended their ownership of the plant.
10 However, none of the witnesses for VYNPC, CVPS, or GMP has
11 attempted to quantify the benefits associated with eliminating
12 these risks. Nor have they examined whether these same benefits
13 could be achieved without the proposed sale.

14 15. There are a number of alternative steps besides entering into the
15 proposed sale to AmerGen that the Vermont Yankee owners
16 could take to eliminate much, if not all, of the risk of further
17 escalation in decommissioning costs.

18 16. The Vermont Yankee owners could enter into a fixed-price
19 decommissioning contract similar to those that have been made
20 at Maine Yankee, Connecticut Yankee, and Millstone Unit 1.
21 Many areas that traditionally have been exposed to significant

1 cost uncertainty appear to be included within the scope of these
2 fixed-price decommissioning contracts.

3 17. There is no need to rush into the proposed sale to AmerGen.
4 Recent developments show that there is now a much more robust
5 market for nuclear power plants than existed last fall when
6 VYNPC entered into the agreement with AmerGen.
7 Consequently, a decision at this time by the Public Service Board
8 to reject the proposed sale of Vermont Yankee to AmerGen
9 would not foreclose the possibility that a future sale could be
10 completed which would provide more significant economic
11 benefits for ratepayers.

12 18. Since last November, several new utilities have expressed their
13 interest in entering the market to purchase nuclear power plants.
14 One new market participant recently has made an unsuccessful
15 bid of nearly one billion dollars for two nuclear plants. It is
16 reasonable to expect that the larger pool of potential buyers who
17 now have expressed interest in participating in the nuclear market
18 will mean more competitive bidding processes and will result in
19 higher prices for nuclear power plants being sold.

20 19. The New York State Power Authority recently has agreed to sell
21 its two nuclear power plants to Entergy. This sale is significant
22 for the following reasons:

- 1 A. The sale involved a fiercely competitive bidding process
2 between Entergy and Dominion Resources.
3
4 B. One of the bidders, Dominion Resources, was a new
5 participant in the market.
6
7 C. A year to 18 months earlier NYPA believed that there was
8 no market for its two nuclear plants.
9
10 D. NYPA received significantly more value than any seller
11 had received in any previous nuclear sale.
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13 E. The NPV of the \$636 million NYPA will receive for the
14 two plants and the \$171 million it will receive for the
15 nuclear fuel is \$ 319/kw or 7.4 times the \$43/kw that the
16 Vermont Yankee owners are due to receive from
17 AmerGen.
18
- 19 20. The Power Purchase Agreement between NYPA and Entergy is
20 for a much shorter duration than the proposed PPA for Vermont
21 Yankee and provides for lower power prices. Entergy also has
22 agreed to pay NYPA \$68 million over an eight year period, as a
23 result of NYPA's commitment to make additional purchases of
24 power from one of the two plants. Finally, Entergy has agreed to
25 make additional payments to NYPA if over the ten year period
26 beginning with the expiration of the PPA, the prices for the
27 power from the two plants exceeds specified amounts. In
28 contrast, VYNPC's proposed PPA with AmerGen would lock the
29 Vermont Yankee owners into paying for at least six years of
30 replacement power at higher than projected market prices.

1 21. Last June, AmerGen reached agreement with two New York
2 State utilities to buy all of Nine Mile Point Unit 1 and 59 percent
3 of Nine Mile Point Unit 2. In late December, the staff of the New
4 York State Public Service Commission decided to reject
5 AmerGen's proposed purchase because the sale did not appear to
6 maximize the value of the plants for ratepayers. Within the past
7 week, one of the two utilities involved in the sale asked the
8 Public Service Commission to terminate the proposed deal and
9 put the plants up for auction because of the increasing interest
10 from other prospective buyers.

11 22. The terms of the proposed sale of the Nine Mile Point nuclear
12 plants to AmerGen that has been rejected by the staff of the New
13 York State Public Service Commission and repudiated by one of
14 the two selling utilities were more favorable than the terms of the
15 proposed sale of Vermont Yankee to AmerGen. For example,
16 AmerGen had agreed to pay \$117/kw for Nine Mile Point Unit 1
17 and \$136/kw for Nine Mile Point Unit 2, for a total of \$163
18 million. This was substantially higher than the \$43/kw that
19 AmerGen has agreed to pay for Vermont Yankee. The terms of
20 the proposed Power Purchase Agreements for the sale of the
21 power from the Nine Mile Point plants also were significantly

1 more favorable than the terms in the proposed Vermont Yankee
2 PPA.

3 23. The other nuclear power plant sales that have occurred were
4 completed in a significantly less competitive market than appears
5 to exist at this time. Consequently, the prices for which other
6 utilities may have felt compelled to sell their nuclear plants in
7 that less robust market offer very little, if any, insight into
8 whether the Vermont Yankee owners should be allowed to close
9 the proposed sale to AmerGen.

10 24. The proposed sale of Vermont Yankee to AmerGen is not in the
11 public interest.

12 25. There is a significant risk that the competitive pressures in a
13 deregulated market will increase the economic and financial
14 pressures on nuclear plant owners to reduce or eliminate
15 necessary costs, cut corners, defer needed maintenance or
16 improvements, or maximize short term operating performance.

17 26. Even when power plants were subject to economic regulation,
18 there were many instances in which the pressures to cut costs or
19 maximize production led to safety-related problems.

20 27. Commonwealth Edison, Northeast Utilities and Maine Yankee
21 were three examples of strong utilities that experienced serious
22 problems after undue emphasis was placed on cutting or

1 containing nuclear plant operating costs or on maximizing near
2 term plant performance.

3 28. I agree with the following conclusions reached by the Vermont
4 State Nuclear Engineer in his February 23, 2000, Affidavit to the
5 NRC:

- 6 • There is no guarantee that AmerGen's owners will be
7 liable for any more than \$110 million.
- 8 • There is no guarantee that operating costs will provide an
9 adequate source of funds to meet Vermont Yankee's
10 ongoing operational expenses for an unanticipated six-
11 month outage.
- 12 • There is no guarantee that any of AmerGen's net income
13 will be available to fund future operational shortfalls.
- 14 • Simultaneous six-month outages at more than one of
15 AmerGen's plants are a reasonable possibility.
- 16 • AmerGen is susceptible to events which could lead to
17 simultaneous outages at more than one plant.
- 18 • Immediate entry into decommissioning is not an
19 alternative for insufficient funding.
- 20 • The \$110 million pledged by AmerGen's owners is not
21 sufficient to pay the full costs of a six-month outage at
22 Vermont Yankee considering scenarios which might
23 reasonably occur.

24 29. There have been numerous instances where two or more of a
25 utility's nuclear power plants have been out of service at the
26 same time for six months or longer due to problems that arose as
27 a result of an emphasis on reducing costs, deficiencies in the
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1 utility's safety culture, management problems, or generic or
2 plant-specific technical issues.

3 30. The Public Service Board should take all reasonable steps to
4 ensure that AmerGen or whatever entity may purchase Vermont
5 Yankee commits adequate resources to operate and
6 decommission the plant in a safe manner.

7
8 **III. THE PETITIONERS' ANALYSES HAVE NOT**
9 **SHOWN THAT EARLY RETIREMENT OF**
10 **VERMONT YANKEE IN THE YEAR 2001 WOULD BE**
11 **MORE EXPENSIVE THAN CONTINUED OPERATION**

12
13 **Q. DO THE ANALYSES PRESENTED BY THE PETITIONERS**
14 **SHOW A CONVINCING ECONOMIC ADVANTAGE TO**
15 **CONTINUED OPERATION OF VERMONT YANKEE**
16 **THROUGH THE END OF ITS CURRENT NRC LICENSE IN**
17 **2012 OVER RETIREMENT OF THE PLANT IN 2001?**

18 A. No. As shown on Table STC-1 below, the economic analyses presented
19 by CVPS witnesses Brown and Page, at best, show only marginal
20 benefits for continued operation of Vermont Yankee through the year
21 2012 over the early retirement of the plant in 2001.¹

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¹ CVPS was the only petitioning party to submit an economic comparison of early retirement of Vermont Yankee in 2001 and continued operation through the end of the plant's current NRC license in 2012.

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Table STC-1
Net Present Value (“NPV”) Benefit for
Continued Operation Shown in CVPS Analyses

	10% Discount Rate	10.97% Discount Rate	13.65% Discount Rate
NPV Benefit from Continued Operation through 2012	\$63,643,000 ²	\$63,310,000 ³	\$61,537,000 ⁴

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These NPV benefits to continued operation represent only about 4% of the existing Vermont Yankee owners’ overall contract obligations related to the plant under either the early retirement or the continued operation scenarios.

Q. DO THE PETITIONERS ACKNOWLEDGE THAT THEIR OWN ECONOMIC ANALYSES SHOW ONLY MARGINAL ADVANTAGES FOR CONTINUED OPERATION OF VERMONT YANKEE THROUGH THE END OF ITS CURRENT NRC LICENSE IN 2012?

² Line 465 of Exhibit ___ SWP-1, page 6 of 6.
³ Line 465 of Exhibit ___ SWP-2, page 6 of 6.
⁴ Line 465 of Exhibit ___ SWP-3, page 6 of 6.

1 A. Yes. The Petitioners acknowledge that their base case analyses show
2 only marginal benefits for continued operation of Vermont Yankee
3 through 2012 over scenarios which assume that the plant would be
4
5 retired early. [PROTECTED MATERIALS]

6
7 [PROTECTED MATERIALS⁵]
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11 Although Mr. Page was referring to a slightly earlier set of economic
12 studies, those analyses produced the same levels of marginal benefits as
13 the studies he has sponsored in this proceeding.

14 **Q. WHY IS EARLY RETIREMENT THE MORE EXPENSIVE**
15 **OPTION IN CVPS'S ECONOMIC ANALYSES IN THIS**
16 **PROCEEDING?**

17 A. As shown on Table STC-2 below, the marginally higher cost of retiring
18 Vermont Yankee in 2001 in CVPS's analyses is due to the significantly
19 higher decommissioning expenditures in that scenario.

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⁵ Protected Materials

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Table STC-2
Contribution of Higher Decommissioning
Expenditures to the Benefit for
Continued Operation Shown in CVPS Analyses

	10% Discount Rate	10.97% Discount Rate	13.65% Discount Rate
NPV Benefit from Continued Operation through 2012	\$63,643,000	\$63,310,000	\$61,537,000
NPV of Incremental Decommissioning Costs in Early Retirement Scenario	\$97,025,000 ⁶	\$92,646,000 ⁷	\$82,512,000 ⁸

12

13

In other words, early retirement would be the lower cost alternative in this analysis but for the higher decommissioning costs.

14

15

Q. WHY ARE THE DECOMMISSIONING COSTS HIGHER IN CVPS'S EARLY RETIREMENT SCENARIOS THAN IN THE SCENARIOS IN WHICH VERMONT YANKEE CONTINUES OPERATION THROUGH THE YEAR 2012?

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A. The decommissioning costs are higher in the early retirement scenarios because CVPS assumes that Vermont Yankee would be promptly

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⁶ Line 444 of Exhibit ___ SWP-1, page 6 of 6.
⁷ Line 444 of Exhibit ___ SWP-2, page 6 of 6.
⁸ Line 444 of Exhibit ___ SWP-3, page 6 of 6.

1 dismantled at the end of its service life, even if the plant were retired
2 early in 2001.

3 As was clearly explained by the DPS staff in its January 1999 Vermont
4 Yankee Economic Study, the assumption that the plant would be
5 promptly dismantled after being retired early increases the share of
6 decommissioning costs that would have to be paid by ratepayers:

7
8 The study found that the greatest contributor to the extra
9 expenses related to shutdown was the financial impact of
10 using the decommissioning fund early. Vermont Yankee
11 has just over \$200 million in its decommissioning fund.
12 This money is invested, and a significant part of future
13 decommissioning expenses at End of License (“EOL”)
14 would come from returns on this investment. However, if
15 the plant were to close prematurely, the existing fund
16 would be used promptly, and ratepayers would have to
17 pay the amounts now expected to come from investment
18 returns.⁹
19

20 The DPS staff further explained that the penalty resulting from this early
21 use of the decommissioning fund could be reduced by holding the plant
22 in a safe-storage condition following early shutdown until the fund
23 earns enough to proceed with decommissioning:

24 For early shutdown cases, delaying use of the
25 decommissioning fund by placing the plant in a safe
26 storage condition would be beneficial to ratepayers. This
27 allows the fund to build up through returns on
28

⁹ January 1999 DPS Vermont Yankee Economic Study, at page 3.

1 investments and reduces the decommissioning portion of
2 early shutdown (the early-use-of-the-fund effect.¹⁰
3

4 **Q. IS THERE ANY REQUIREMENT THAT VERMONT YANKEE**
5 **BE PROMPTLY DISMANTLED IF THE PLANT WERE**
6 **RETIRED BEFORE ITS CURRENTLY SCHEDULED END OF**
7 **LIFE IN 2012?**

8 A. No. There is no requirement from the NRC or any other government
9 agency or industry group that would necessitate the immediate
10 decommissioning of Vermont Yankee if it were retired in the year 2001.
11 In fact, there are several accepted options, designated as SAFSTOR and
12 ENTOMBMENT, in which decommissioning of a nuclear power plant
13 is delayed for years after the plant completes commercial operation.
14 Under the SAFSTOR option, the facility is placed and maintained in a
15 condition that allows it to be safely stored and subsequently
16 decommissioned. Under the ENTOMBMENT option, the radioactive
17 contaminants are encased in a structurally long-lived material such as
18 concrete; the entombed structure is appropriately maintained and
19 continued surveillance is carried out until the radioactive material
20 decays to a level permitting unrestricted use of the property. The delay
21 in decommissioning inherent in the ENTOMBMENT option is
22 substantially longer than in the SAFSTOR option.

¹⁰ January 1999 DPS Vermont Yankee Economic Study, at page 40.

1 **Q. ARE YOU AWARE OF ANY UTILITIES THAT HAVE**
2 **DECIDED TO DELAY THE DISMANTLING OF**
3 **PREMATURELY RETIRED NUCLEAR POWER PLANTS?**

4 A. Yes. Commonwealth Edison Company (“ComEd”) retired both units of
5 the Zion Nuclear Station in January, 1998, approximately 15 years prior
6 to their previously scheduled end of service life. However, the
7 Company subsequently decided to delay the dismantling of most of
8 these two units until the originally expected end of operations in 2013
9 rather than immediately dismantling the entire facility. Under the
10 current plan, ComEd initially will dismantle a number of plant systems
11 and structures and then maintain the plant in a dormant state from 2000
12 through 2013. ComEd has given the following explanation for its
13 decision to pursue this delayed decommissioning strategy:

14 ComEd has chosen a modified version of DECON,
15 referred to as Delayed-DECON, which decommissions
16 the site in a timely manner, but recognizes constraints
17 associated with storage of the spent fuel and
18 decommissioning funding availability for the site.
19 Decommissioning field activities are forecast to begin on
20 the same schedule as if the plant operated to the end of
21 its licensed lifetime. This permits the decommissioning
22 trusts to be fully funded prior to field activities, plus it
23 allows the spent fuel situation in the U.S. to coalesce and
24 a definite plan of action to begin.¹¹
25
26

1 VYNPC similarly could decide to maintain Vermont Yankee in an
2 extended safe storage mode and delay the start of decommissioning and
3 dismantling until after the previously scheduled termination of
4 operations in the year 2012.

5 **Q. DID THE DPS STAFF RECOMMEND THAT VYNPC STUDY**
6 **THE ECONOMICS OF PLACING VERMONT YANKEE INTO**
7 **EXTENDED SAFE STORAGE IF THE PLANT WERE RETIRED**
8 **EARLY?**

9 A. Yes. The DPS staff's January 1999 Vermont Yankee Economic Study
10 specifically recommended that VNPC should:

11 investigate and provide information regarding potential
12 savings associated with extended safe-storage instead of
13 prompt decommissioning. This investigation should also
14 include the alternative of longer-term storage
15 (entombment) which is currently under review by
16 NRC.¹²
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19
20 The DPS further recommended that VYNPC should adjust the
21 assumptions for its decommissioning estimate so that the federal
22 government, and not ratepayers, is responsible for the costs of long-term
23 storage of spent nuclear fuel.¹³

¹¹ February 1999 Decommissioning Cost Estimate for the Zion Nuclear Power Station Units 1 and 2, prepared for Commonwealth Edison Company by TLG Services, Inc., at Section 3, page 1 of 9.

¹² January 1999 DPS Vermont Yankee Economic Study, at page 55.

¹³ January 1999 DPS Vermont Yankee Economic Study, at page 55.

1 **Q. HAVE VYNPC OR EITHER OF THE VERMONT OWNERS**
2 **SUBSEQUENTLY ANALYZED WHAT THE COST OF**
3 **DECOMMISSIONING VERMONT YANKEE WOULD BE IF**
4 **THE PLANT WERE RETIRED IN 2001 AND THEN**
5 **MAINTAINED IN EXTENDED SAFE-STORAGE?**

6 A. No.¹⁴ The 1994 Vermont Yankee decommissioning cost analysis did
7 consider a SAFSTOR option in which the plant was placed in an
8 extended safety-storage mode upon the completion of its planned 40
9 year service life. However, the 1999 Vermont Yankee decommissioning
10 cost estimate only considered prompt dismantling.¹⁵ Consequently,
11 VYNPC only assumes prompt dismantlement in all decommissioning
12 scenarios.¹⁶

13 **Q. IF VERMONT YANKEE WERE PLACED IN AN EXTENDED**
14 **SAFE STORAGE MODE AFTER BEING RETIRED IN 2001,**
15 **WHAT COSTS WOULD VYNPC INCUR IN THE**
16 **INTERVENING YEARS BETWEEN EARLY RETIREMENT**
17 **AND THE START OF DECOMMISSIONING ACTIVITIES?**

18 A. Based on its 1994 decommissioning cost analysis, VYNPC has
19 estimated that preparations for entering into an extended safe storage
20 mode would cost approximately \$40.6 million in 1999 dollars.

¹⁴ VYNPC's response to VPIRG/NECNP Data Request 1-64.

¹⁵ VYNPC's response to DPS Informal Data Request 1-16.

1 Maintaining the plant in such a mode for a twelve year SAFSTOR
2 period would cost another \$59.4 million in 1999 dollars.¹⁷

3 **Q. DOES CVPS INCLUDE ANY INAPPROPRIATE COSTS IN ITS**
4 **ESTIMATE OF THE IMPACT OF DECOMMISSIONING**
5 **VERMONT YANKEE UPON THE PLANT'S RETIREMENT IN**
6 **2001?**

7 A. Yes. The following costs need to be removed from VYNPC's 1999
8 decommissioning cost analysis:

- 9
10 1. The \$56 million or more of costs related to the expansion and
11 operation of the dry cask storage facility.
12
13 2. All spent fuel storage costs incurred as a result of the Federal
14 Department of Energy's failure to begin accepting spent fuel in
15 January 1998, as mandated by the Nuclear Waste Policy Act of
16 1982.
17
18 3. At least \$33.85 million in site restoration costs included in the
19 1999 estimate.

20
21 In addition, the new Vermont Yankee analysis should reflect the
22 potential savings that could be obtained by retaining Entergy or another
23 qualified contractor to manage decommissioning activities.

24 **Q. WOULD A DRY CASK STORAGE FACILITY HAVE TO BE**
25 **BUILT AT VERMONT YANKEE IF THE PLANT WERE**
26 **RETIRED IN 2001?**

¹⁶ VYNPC's response to VPIRG/NECNP Data Request 1-62.

¹⁷ VYNPC's response to DPS Informal Data Request 1-16.

1 A. No. There would be sufficient wet storage capacity in the plant's spent
2 fuel pool. However, a dry cask storage facility would be required if the
3 plant continued operating through 2012 in order to enable the plant to
4 maintain a full core offload capacity. Therefore, all costs related to the
5 construction and operation of the Interim Spent Fuel Storage Installation
6 ("ISFSI") should be removed from the estimate of what it would cost to
7 decommission Vermont Yankee if the plant were retired in 2001.

8 **Q. WHY DO YOU SAY THAT AT LEAST \$33.85 MILLION IN SITE**
9 **RESTORATION COSTS SHOULD BE REMOVED FROM THE**
10 **1999 DECOMMISSIONING COST ESTIMATE WHEN**
11 **ANALYZING WHETHER EARLY RETIREMENT OR**
12 **CONTINUED OPERATION IS THE MORE ECONOMIC**
13 **OPTION?**

14 A. Vermont Yankee's 1999 decommissioning cost estimate includes
15 \$33.85 million for site restoration costs. This figure is substantially
16 lower than the site restoration costs included in Vermont Yankee's 1994
17 and 1997 decommissioning cost estimates. For example, the 1994
18 estimate, which was prepared by TLG, Inc., the same consultant who
19 prepared the 1999 estimate, included site restoration costs of \$44.117
20 million in 1993 dollars. This translates into approximately \$54 million
21 in 1999 dollars.

1 Similarly, Vermont Yankee's 1997 decommissioning cost estimate
2 included \$68.765 million in 1997 dollars for site restoration costs. This
3 translates into \$73.66 million in 1999 dollars. Clearly, the 1994 and
4 1997 estimates both included significantly higher site restoration costs
5 than are in the 1999 estimate. VYNPC should be required to explain
6 this discrepancy as part of the revised decommissioning cost analysis
7 that I believe the Board should require the Company to prepare.

8 **Q. DID THE DPS INCLUDE THESE SITE RESTORATION COSTS**
9 **IN ITS JANUARY 1999 VERMONT YANKEE ECONOMIC**
10 **STUDY?**

11 A. The DPS excluded these site restoration costs in their base case analysis.
12 However, they also included a sensitivity case to show the effects of
13 including these costs.¹⁸

14 **Q. WHAT IS THE BASIS FOR YOUR STATEMENT THAT VYNPC**
15 **SHOULD EVALUATE THE POTENTIAL SAVINGS**
16 **AVAILABLE FROM RETAINING ENTERGY OR ANOTHER**
17 **QUALIFIED CONTRACTOR TO MANAGE THE**
18 **DECOMMISSIONING OF VERMONT YANKEE?**

19 A.

20 [PROTECTED MATERIALS¹⁹]

¹⁸ January 1999 DPS Vermont Yankee Economic Study, at page 37.

¹⁹ Protected Materials

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Unfortunately, neither GMP, CVPS nor VYNPC has provided a copy of the [PROTECTED MATERIALS]. Nevertheless, the potential savings from [PROTECTED MATERIALS] should be explored and factored into the economic analyses of early retirement versus continued operations.

Q. ARE THERE ANY OTHER INPUT ASSUMPTIONS IN CVPS'S ANALYSIS OF THE ECONOMICS OF EARLY RETIREMENT THAT SHOULD BE RE-EVALUATED?

A. Yes. The economic costs and benefits of both the continued operation and the early retirement scenarios need to be examined over a range of possible capacity factors and O&M and capital expenditures. For example, the possible adverse impacts of plant aging on operating performance and operating costs should be explored.

At the same time, as I will explain in the next section of this testimony, it is realistic to expect that if Vermont Yankee is not retired in the near future whatever entity owns the plant will seek to uprate the power

1 level. The additional output resulting from such a power uprate also
2 should be considered.

3 Finally, the assumed market prices for the replacement power that
4 would be needed if Vermont Yankee were to be retired in 2001 also
5 have a significant impact on the relative economics of early retirement.
6 For example, using the market price forecasts for replacement power
7 prepared by the REED Consulting Group in 1998 and a 10% discount
8 rate, CVPS witness Page has estimated that continued operation of
9 Vermont Yankee through 2012 would produce a \$64 million NPV
10 versus early retirement in 2001. [PROTECTED MATERIALS]

11
12 [PROTECTED MATERIALS²⁰]

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20 **Q. ARE MARKET PRICE FORECASTS FOR FUTURE POWER**
21 **PRICES VERY VOLATILE?**

1 A. Yes. Replacement power market price forecasts are very volatile. For
2 example, the State of Vermont Nuclear Engineer, William K. Sherman,
3 noted in his February 23, 2000, Affidavit to the NRC that Vermont
4 Yankee market price forecasts had changed by negative 4% to negative
5 7% over the period 1997 to 1999.²¹ Mr. Sherman also cited the
6 following NRC Staff conclusion regarding the difficulty of relying on
7 market price forecasts:

8
9 After reviewing several forecasts of U.S. electricity
10 prices and other relevant information (such as a forecast
11 of regional capacity margins), the staff concludes that
12 attempting to forecast the growth rate, or even the
13 direction of growth, for market-based prices in [Clinton
14 Power Station's] market area is too speculative to be
15 useful for its contingency analysis.²²
16

17 **Q. ON WHICH MARKET PRICE FORECAST SHOULD THE**
18 **PUBLIC SERVICE BOARD RELY WHEN EVALUATING**
19 **WHETHER EARLY RETIREMENT OR CONTINUED**
20 **OPERATION IS THE MORE ECONOMIC OPTION?**

21 A. Rather than rely on any speculative market price forecast(s), I believe
22 the Public Service Board should require CVPS and GMP to issue
23 requests for bids to provide replacement power assuming that Vermont

²⁰ Protected Materials

²¹ Affidavit of William K. Sherman, dated February 23, 2000, at page 3, and Exhibit WKS-4.

²² Affidavit of William K. Sherman, dated February 23, 2000, at page 3

1 Yankee were retired in 2001. In this way, the Board would know what
2 suppliers actually would charge for that replacement power instead of
3 being forced to rely on ever changing forecasts.

4 **Q. WHAT ARE YOUR CONCLUSIONS REGARDING THE**
5 **CONTINUED OPERATIONS STUDIES PRESENTED BY CVPS**
6 **WITNESSES BROWN AND PAGE?**

7 A. My conclusions regarding the early retirement versus continued
8 operations economic analyses presented in this proceeding by CVPS
9 witnesses Brown and Page are as follows:

- 10 1. The Petitioners' analyses show that continued operation of
11 Vermont Yankee through the year 2012 can be expected to
12 provide only marginal economic benefits as compared to retiring
13 the plant in 2001.
- 14 2. The assumption that Vermont Yankee would be promptly
15 dismantled at the end of its service life even if the plant were
16 retired as early as 2001 has a significant impact on the economic
17 analysis of continued operation versus early retirement.
- 18 3. VYNPC should be required to study the cost of decommissioning
19 Vermont Yankee using the assumption that the plant would be
20 maintained in a Safe Storage mode after its early retirement in
21 2001 and then decommissioned on the same schedule as if it
22 operated to the end of its licensed lifetime.

- 1 4. The following costs should be excluded from the new
2 decommissioning cost estimate to be prepared by VYNPC:
- 3 • the costs related to the construction and operation of an
4 ISFSI.
 - 5 • all spent fuel storage costs incurred as a result of the U.S.
6 DOE's failure to begin accepting spent fuel in January
7 1998.
 - 8 • site restoration costs.
- 9
- 10
- 11 5. The market prices for replacement power assumed in the early
12 retirement scenario have a significant impact on the economic
13 analysis of continued operation versus early retirement. Because
14 market price forecasts are highly volatile, the Public Service
15 Board should require CVPS and GMP to issue requests for bids
16 to provide replacement power assuming that Vermont Yankee
17 were retired in 2001. This would allow the Board to know what
18 suppliers actually would charge for replacement power rather
19 than being forced to rely on ever changing forecasts.
- 20 6. New analyses of the economics of retiring Vermont Yankee in
21 2001 versus at the end of its licensed lifetime in 2012 should be
22 performed when VYNPC has prepared the new decommissioning
23 cost estimate and CVPS and GMP have received the bids for
24 replacement power.
- 25
- 26

1 **IV. THE PROPOSED SALE OF VERMONT YANKEE TO**
2 **AMERGEN IS NOT IN THE PUBLIC INTEREST**

3
4 **Q. WHAT PAYMENTS WILL VERMONT YANKEE’S OWNERS**
5 **RECEIVE UNDER THE PROPOSED SALE TO AMERGEN?**

6 A. The Asset Purchase Agreement (“APA”) establishes that AmerGen will
7 pay a price of \$10 million, net of several adjustments specified in the
8 APA, if the sale is closed on December 1, 2000, plus \$90,000 for each
9 day prior to December 1, 2000, that the closing occurs. This means that
10 that Vermont Yankee’s owners would receive \$23.5 million, net of
11 adjustments, if the sale were to be closed on July 1, 2000. However,
12 VYNPC also expects that the purchase price will be reduced by \$1.5
13 million, whenever closing occurs, as an adjustment for technical work
14 that will not be completed by the closing date.²³

15 **Q. WOULD THIS PAYMENT FULLY COMPENSATE THE**
16 **OWNERS AND THEIR RATEPAYERS FOR THE VALUE OF**
17 **VYNPC AS OF THE CLOSING DATE?**

18 A. No. A \$22 million payment if closing were completed on July 1, 2000,
19 would not even compensate VYNPC for the \$35.7 million value of the
20 fuel on hand and fuel related contracts, let alone the \$139 million net
21 value of the plant.²⁴ In fact, when you consider the other payments that
22 VYNPC has to make to AmerGen as part of the proposed sale, the

²³ VYNPC’s response to DPS Formal Data Request 1F-21.

1 owners really are paying AmerGen to take the plant and associated
2 assets.

3 **Q. DO THE ANALYSES PRESENTED BY THE PETITIONERS**
4 **SHOW SIGNIFICANT NPV BENEFITS FROM THE PROPOSED**
5 **SALE OF VERMONT YANKEE TO AMERGEN?**

6 A. No. The base case analyses presented by the witnesses for VYNPC and
7 CVPS show marginal NPV benefits of only \$51 million to \$75 million
8 from the proposed sale to AmerGen. These benefits are only 3.5 to 4
9 percent of the total contract obligation associated with Vermont Yankee
10 over the period 2000 through 2012.

11 Moreover, all of these analyses [] the benefits associated with the
12 proposed sale to AmerGen because they assume that 100 percent of the
13 Vermont Yankee owners elect to buy power under the twelve year
14 Power Purchase Agreement (“PPA”). In reality, 38.5 percent of the
15 owners have elected the PPA buy-out option and will not participate in
16 the 12 year PPA.

17 **Q. WHAT IMPACT DOES THE FACT THAT 38.5 PERCENT OF**
18 **THE VERMONT YANKEE OWNERS HAVE ELECTED TO**
19 **BUY-OUT OF THE 12 YEAR PPA HAVE ON THE RELATIVE**
20 **ECONOMICS OF THE PROPOSED SALE TO AMERGEN?**

²⁴ VYNPC’s response to CLF Data Request 2-1.

1 A. VYNPC witness Wiggett has revised his economic analysis to reflect
2 the fact that 38.5 percent of the owners have decided to buy-out of the
3 PPA rather than purchasing power from Vermont Yankee.
4 [PROTECTED MATERIALS²⁵]

5 It is reasonable to expect that the analyses presented by CVPS witnesses
6 Brown/Page and Cater/Deehan would change in a similar manner if they
7 were adjusted to reflect the fact that only 61.5 percent of the owners will
8 participate in the 12 year PPA.

9 **Q. WOULD THE PROPOSED SALE PROVIDE AN IMMEDIATE**
10 **ECONOMIC BENEFIT TO RATEPAYERS?**

11 A. No. Even in the analyses presented in the testimony of VYNPC witness
12 Wiggett and CVPS witnesses Brown and Page, which assume that 100
13 percent of the owners participate in the PPA, the proposed

14
15 sale would not provide a cumulative NPV economic benefit until the
16 year 2007. If the more realistic assumption that only 61.5 percent of the
17 owners participate in the PPA is used instead, the proposed sale would
18 [PROTECTED MATERIALS]

19 **Q. ARE THERE ANY OTHER FLAWED ASSUMPTIONS THAT**
20 **RESULT IN THE ANALYSES PRESENTED BY VYNPC, CVPS**
21 **AND GMP OVERSTATING THE ECONOMIC BENEFITS THAT**

²⁵ Protected Materials

1 **CAN BE EXPECTED FROM THE PROPOSED SALE OF**
2 **VERMONT YANKEE TO AMERGEN?**

3 A. Yes. The analyses presented by VYNPC and CVPS in support of their
4 petition assume that Vermont Yankee’s future refueling outages would
5 be 52 days in length.²⁶ However, VYNPC’s internal documents reveal
6 that Vermont Yankee budgets in recent years have projected that plant
7 refueling outages would be [] days in duration.²⁷ At the same time,
8 AmerGen expects to be able to achieve refueling outages as short as 35
9 days in length.

10 In addition, the analyses presented by VYNPC and CVPS mostly ignore
11 the fact that unless the plant is retired in the near future, whatever entity
12 owns Vermont Yankee will seek to uprate the power level. However,
13 the additional revenues that could be expected from shorter refueling
14 outages and the sale of the extra plant output made available as a result
15 of a power uprate would significantly change the relative economics of
16 the proposed sale to AmerGen.

17 **Q. WHAT IMPACT WOULD ASSUMING SHORTER REFUELING**
18 **OUTAGES HAVE ON THE RELATIVE ECONOMICS OF THE**
19 **PROPOSED SALE?**

²⁶ VYNPC’s response to CAN Data Request 2-16, at page 2.
²⁷ Protected Materials

1 A. The analyses prepared by VYNPC and CVPS show that the benefits
2 from the proposed sale decrease if it is assumed that the output of
3 Vermont Yankee increases above forecast levels. In other words, the
4 higher the output from Vermont Yankee, the lower the claimed benefits
5 from the proposed sale. Consequently, assuming that future Vermont
6 Yankee refueling outages would last [] days, as in the Company's
7 budget documents, rather than 52 days would mean a minor decrease in
8 level of the economic benefits from the sale claimed by the VYNPC and
9 CVPS witnesses.

10 **Q. PLEASE EXPLAIN WHAT IS INVOLVED IN A POWER**
11 **UPRATE FOR A BOILING WATER REACTOR NUCLEAR**
12 **POWER PLANT LIKE VERMONT YANKEE.**

13 A. Boiling water reactor ("BWR") nuclear power plants like Vermont
14 Yankee were originally licensed by the NRC for power levels
15 approximately 20 percent below their physical capacity. Since the late
16 1980's, the NRC has permitted utilities to uprate the licensed power
17 levels at their BWRs after the utilities have conducted very detailed
18 analyses that show that acceptable safety margins exist at the higher
19 power levels. No significant equipment changes or modifications have
20 generally been required to achieve these power uprates.

21 **Q. WHAT IS THE BENEFIT OF SUCH A POWER UPRATE?**

1 A. A power uprate allows a utility to increase the output of its plant at very
2 low cost.

3 **Q. HAVE OTHER THE POWER LEVELS BEEN INCREASED AT**
4 **OTHER BWRS?**

5 A. Yes. [PROTECTED MATERIALS²⁸]

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10 **Q. HAS VYNPC STUDIED WHETHER A POWER UPRATE**
11 **WOULD BE FEASIBLE AT VERMONT YANKEE?**

12 A. Yes. [PROTECTED MATERIALS²⁹]

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19 [PROTECTED MATERIALS³⁰]

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²⁸ Protected Materials
²⁹ Protected Materials

1 **Q. WHY HASN'T A POWER UPRATE BEEN PERFORMED AT**
2 **VERMONT YANKEE?**

3 A. [PROTECTED MATERIALS³¹]
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11 [PROTECTED MATERIALS]
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13 **Q. IS IT REALISTIC TO ASSUME THAT VYNPC OR AMERGEN**
14 **WILL NOT SEEK A POWER UPRATE IF A DECISION IS**
15 **MADE TO CONTINUE OPERATING VERMONT YANKEE TO**
16 **THE END OF ITS LICENSED LIFE IN 2012?**

17 A. No.

18 **Q. WHAT IMPACT WOULD THE ASSUMPTION THAT THE**
19 **CURRENT VERMONT YANKEE OWNERS OR AMERGEN**
20 **WILL SEEK A POWER UPRATE HAVE ON THE RELATIVE**
21 **ECONOMICS OF THE PROPOSED SALE TO AMERGEN?**

³⁰ Protected Materials

³¹ Protected Materials

1 A. If the proposed sale is completed, then AmerGen will be able to sell any
2 additional power made available as a result of a power uprate and
3 pocket the profits. As explained by CVPS witness Stephen Page in a
4 November 10, 1999, CVPS Power Supply Department Memorandum, if
5 VYNPC maintained ownership, the increased megawatt hours from a
6 successful uprate would be saleable at market prices if not needed to
7 serve the owners' native loads. As a result, CVPS and GMP, and their
8 ratepayers would receive the economic benefits from such an uprate.

9 In fact, a sensitivity analysis presented CVPS witnesses Deehan and
10 Cater shows that increasing Vermont Yankee's assumed production by
11 10% changes the \$72 million NPV benefit from the sale in their base
12 case analysis to a \$30 million NPV loss using an eight percent discount
13 rate, and a \$55 million NPV loss using risk adjusted discount rates.³²

14 **Q. DO YOU AGREE WITH THE CLAIM BY CVPS WITNESSES**
15 **DEEHAN AND CATER THAT VYNPC WOULD NOT BE ABLE**
16 **TO ACHIEVE AS MUCH ADDITIONAL OUTPUT AT**
17 **VERMONT YANKEE AS AMERGEN?**

18 A. No. Actual operating experience at Vermont Yankee and other BWRs
19 shows that VYNPC could achieve the same additional output as
20 AmerGen. For example, the 1999 Vermont Yankee refueling outage
21 was only 34 days in duration.

1 Moreover, a number of utilities which only own a single nuclear power
2 plant, including Detroit Edison, Washington Public Power System and
3 Alliant Energy already have achieved or are currently seeking power
4 uprates at their plants.

5 **Q. HAVE ANY OTHER WITNESSES FOR VYNPC, CVPS, AND**
6 **GMP OTHER THAN MESSRS. DEEHAN AND CATER**
7 **REFLECTED THE POTENTIAL IMPACT OF A POWER**
8 **UPRATE ON THE RELATIVE ECONOMICS OF THE**
9 **PROPOSED SALE?**

10 A. No. VYNPC witness Wiggett simply dismisses the possibility that the
11 output from Vermont Yankee could be any higher than he has assumed
12 in his analyses.³³ Therefore, he doesn't examine what the relative
13 economics of the proposed sale to AmerGen would be if it were
14 assumed that the output from Vermont Yankee will be above forecast
15 levels. CVPS witnesses Brown and Page do present sensitivity studies
16 in Exhibit___SWP-6 that examine what happens to the relative
17 economics of the sale if output from Vermont Yankee is below forecast
18 levels. However, they too simply ignore the question of what happens if
19 the output is above forecast levels. Finally, GMP witness Kvedar did

³² Exhibit___WJD/JCC-3, Tables I and II, Column (3).

³³ Testimony of VYNPC witness Bruce Wiggett, at page 39, lines 9 through 15.

1 not present any independent analysis but relied, instead, on the VYNPC
2 studies.

3 **Q. DO YOU AGREE WITH THE CLAIMS BY WITNESSES FOR**
4 **VYNPC, CVPS AND GMP THAT THE PROPOSED SALE TO**
5 **AMERGEN WOULD PROVIDE QUALITATIVE BENEFITS?**

6 A. Yes. I agree that, in general, the Vermont Yankee owners could
7 eliminate certain risks if they ended their ownership of the plant.
8 However, none of the witnesses for VYNPC, CVPS or GMP has
9 attempted to quantify the benefits associated with eliminating these
10 risks. Nor have they examined whether these same benefits could be
11 achieved without the proposed sale.

12 For example, Messrs. Deehan and Cater mention ending Price-Anderson
13 Act nuclear incident liabilities and eliminating exposure to potential
14 NEIL Property Insurance retrospective premium adjustments as
15 potential benefits from the proposed sale. However, these witnesses
16 never mention that neither CVPS nor GMP has ever made any payments
17 for nuclear accident liabilities under the Price-Anderson Act or due to
18 NEIL Property Insurance retrospective premium adjustments.³⁴ Nor do
19 these witnesses mention that these same benefits could be achieved by

³⁴ See GMP's responses to VPIRG/NECNP Data Requests 1-52 and 1-53 and CVPS's responses to Data Requests VPIRG/NECNP 1-70 and 1-71.

1 retiring Vermont Yankee or by divesting the plant in a sale that would
2 be more economically advantageous for ratepayers.

3 The same is true for the claim by Messrs. Wiggett, Brown, Page, and
4 Kvedar that the proposed sale will reduce the significant operating risks
5 associated with continued ownership.³⁵ The elimination of operating
6 risk cited by these witnesses as a benefit from the proposed sale also
7 could be achieved by retiring Vermont Yankee or by divesting the plant
8 in a sale that would be more economically advantageous for ratepayers.

9 GMP witness Kvedar cites eliminating the risk of future power supply
10 cost uncertainty as a qualitative benefit of the proposed sale. However,
11 locking themselves into a 12 year PPA with prices significantly above
12 projected market prices for at least the first six years hardly seems a
13 reasonable way for CVPS and GMP to protect against future power
14 supply cost uncertainty.

15 **Q. ARE THERE REASONABLE STEPS, OTHER THAN**
16 **ENTERING INTO THE PROPOSED SALE TO AMERGEN,**
17 **THAT THE VERMONT YANKEE OWNERS COULD TAKE TO**
18 **REDUCE DECOMMISSIONING COST UNCERTAINTY?**

19 **A.** Yes. There are a number of alternative steps that the Vermont Yankee
20 owners could take to eliminate much, if not all, of the risk of further

³⁵ For example, see CVPS's responses to Data Requests VPIRG/NECNP 1-65, 1-66, and 1-72.

1 escalation in decommissioning costs. First, they could decide to retire
2 the plant in the near future and explore the possibility of entering into a
3 fixed-price contract for the decommissioning of Vermont Yankee.
4 Second, the existing owners could pursue the offer [PROTECTED
5 MATERIALS³⁶] of the cost of
6 decommissioning the plant. Or, the owners could sign a contract with a
7 qualified contractor other than Entergy.³⁷

8 The owners also could enter into a sale for Vermont Yankee in which
9 VYNPC retained the obligation to decommission the plant, and the
10 existing funds, but the buyer made a significant cash contribution
11 towards the cost of decommissioning. Finally, the owners could enter
12 into a new agreement to sell Vermont Yankee that would be more
13 economically advantageous for ratepayers but in which the
14 decommissioning obligation and funds would be transferred to the
15 buyer, as in the current sale.

16 **Q. HAVE OTHER NUCLEAR POWER PLANT OWNERS**
17 **ENTERED INTO FIXED-PRICE CONTRACTS FOR**
18 **DECOMMISSIONING RECENTLY RETIRED NUCLEAR**
19 **POWER PLANTS?**

³⁶ Protected Materials

³⁷ For example, AmerGen has testified in this proceeding that its decommissioning cost estimate for Vermont Yankee is lower than the

1 A. Yes. The signing of fixed-price contracts for decommissioning appears
2 to be an emerging trend within the nuclear industry. For example, such
3 fixed-price contracts have been signed with decommissioning
4 operations contractors (“DOC”) for the decommissioning of the recently
5 retired Maine Yankee, Connecticut, and Millstone Unit 1 nuclear power
6 plants.

7 **Q. WHAT COSTS ARE INCLUDED WITHIN THE SCOPE OF**
8 **SUCH FIXED PRICE CONTRACTS?**

9 A. I have not been able to review the specific terms of the fixed-price DOC
10 contracts because those agreements are confidential. However, CVPS
11 has indicated that, in general, the Maine Yankee DOC contract covers
12 \$250 million of the total \$541 million, in 1998 dollars, of the current
13 estimated cost for decommissioning the plant and includes the costs to
14 dismantle the nuclear plant, costs for the burial of low-level radioactive
15 waste, costs for site restoration to “greenfield” condition, and capital
16 costs for a dry cask storage facility.³⁸ The fixed-price contract for
17 Connecticut Yankee apparently covers the same approximate scope of
18 work.³⁹ Consequently, many areas that traditionally have been exposed

current VYNPC estimate. See Testimony of AmerGen witness
Duncan Hawthorne, at page 4.

³⁸ CVPS response to Department of Public Service Formal Data Request
1-7.

³⁹ CVPS response to Department of Public Service Data Request 2-5.

1 to significant cost uncertainty are included within the scope of the fixed-
2 price DOC contract.

3 **Q. WHAT COSTS HAVE NOT BEEN INCLUDED WITHIN THE**
4 **SCOPE OF SUCH FIXED-PRICE CONTRACTS?**

5 A. According to CVPS, the following costs have not been included within
6 the scope of the Maine Yankee fixed-price DOC contract: expenditures
7 in 1997 actual and 1998 prior to the signing of the contract; contracted
8 and management services; labor and staff augmentation costs; fees,
9 insurance and property taxes; \$12.7 million of miscellaneous expenses;
10 and \$6.3 million of purchased power costs.⁴⁰

11 **Q. HAVE YOU SEEN ANY EVIDENCE THAT THE EXISTING**
12 **VERMONT YANKEE OWNERS ARE CONCERNED THAT**
13 **THEY MIGHT CONTINUE TO BE EXPOSED TO SOME RISKS**
14 **EVEN IF THEY COMPLETE THE PROPOSED SALE TO**
15 **AMERGEN?**

16 A. Yes.

17
18 [PROTECTED MATERIALS⁴¹]
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⁴⁰ CVPS response to VPIRG/NECNP Data Request 2-1.

⁴¹ Protected Materials

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Q. IS IT POSSIBLE THAT VYNPC HAS SUBSEQUENTLY PROVIDED DOCUMENTS THAT GAVE SUCH REASONABLE ASSURANCES TO THE VERMONT YANKEE OWNERS?

A. Yes. However, I don't believe that I have seen any documents in which such assurances were subsequently communicated.

Q. DOES THE PUBLIC SERVICE BOARD HAVE TO APPROVE THE PROPOSED SALE AT THIS TIME?

A. No. Recent developments show that there is now a much more robust market for nuclear power plants than existed last fall when VYNPC entered into the agreement to sell Vermont Yankee to AmerGen. Consequently, a decision at this time by the Board to reject the proposed sale of Vermont Yankee to AmerGen would not foreclose the possibility that a future sale could be completed which would provide more significant economic benefits for ratepayers.

1 **Q. WHAT ARE THE RECENT DEVELOPMENTS WHICH HAVE**
2 **LED YOU TO CONCLUDE THAT THERE IS NOW A MUCH**
3 **MORE ROBUST MARKET FOR NUCLEAR POWER PLANTS?**

4 A. My conclusion that there is now a much more competitive market for
5 nuclear power plants is based on the following developments:

- 6
7 1. Since last November, several new utilities have expressed their
8 interest in entering the market to purchase nuclear power plants.
9 Another new market participant has made an unsuccessful bid of
10 nearly a billion dollars for two nuclear plants.
11
12 2. The New York Power Authority recently agreed to sell its Indian
13 Point 3 and Fitzpatrick nuclear plants to Entergy for significantly
14 more value than had been received by any seller in any previous
15 nuclear sale.
16
17 3. In late December, the staff of the New York State Public Service
18 Commission decided to reject AmerGen's proposed purchase of
19 the Nine Mile Point 1 and 2 nuclear plants in New York State
20 because that sale did not appear to maximize the value of the
21 plants for ratepayers. Within the past week, one of the New
22 York utilities involved in the sale of the Nine Mile Point plants
23 asked the Public Service Commission to terminate the proposed
24 deal and put the plants up for auction because of the increasing
25 interest from other prospective buyers.
26

27 **Q. WHICH UTILITIES HAVE RECENTLY EXPRESSED THEIR**
28 **INTEREST IN PARTICIPATING AS BUYERS IN THE**
29 **NUCLEAR PLANT MARKET?**

30 A. Constellation Nuclear Group, Duke Energy, and the Midwest Nuclear
31 Management Group have all expressed interest in recent months in

1 bidding to buy nuclear power plants.⁴² A fourth utility, Dominion
2 Resources recently has unsuccessfully bid a billion dollars for the two
3 nuclear plants owned by the New York State Power Authority
4 (“NYPA”)

5 **Q. WHY IS IT IMPORTANT THAT ADDITIONAL UTILITIES**
6 **HAVE EXPRESSED THEIR INTEREST IN BIDDING TO BUY**
7 **NUCLEAR POWER PLANTS?**

8 A. The first four nuclear plants divested by their original owners were
9 purchased by either Entergy or AmerGen. It is reasonable to expect that
10 the larger pool of potential buyers who now have expressed interest in
11 participating in the nuclear market will mean more competitive bidding
12 processes and will result in higher prices for nuclear power plants being
13 sold.

14 **Q. WHAT IS THE SIGNIFICANCE OF THE NEW YORK POWER**
15 **AUTHORITY’S RECENT SALE OF TWO NUCLEAR POWER**
16 **PLANTS TO ENTERGY?**

17 A. The recently announced sale of NYPA’s Indian Point 3 and Fitzpatrick
18 nuclear power plants to Entergy is significant for at least four reasons:

- 19 1. The sale involved a fiercely competitive bidding process between
20 Entergy and Dominion Resources.⁴³
21

⁴² The Energy Daily, November 17, 1999, and November 30, 1999.

⁴³ The Electricity Daily, March 21, 2000.

- 1 2. One of the bidders, Dominion Resources, was a new participant
2 in the market.
3
4 3. A year to 18 months earlier, NYPA believed that there was no
5 market for its two nuclear plants.
6
7 4. NYPA received significantly more value than any seller had
8 received in any previous nuclear sale and substantially more
9 value than VYNPC is to receive as part of the proposed sale to
10 AmerGen.

11
12 **Q. PLEASE SUMMARIZE THE MAIN FEATURES OF THE NYPA**
13 **SALE.**

14 A. NYPA will receive \$636 million for the two plants themselves,
15 including an initial payment of \$50 million, followed by seven annual
16 installments of \$83.7 million. NYPA also will receive \$171 million for
17 fuel on hand or ordered. The fuel payment will be made in seven annual
18 installments of \$24.4 million.
19 Entergy also has agreed to make further payments of up to \$120 million
20 to NYPA if the utility acquires additional nuclear plants in New York
21 State or receives license extensions for either plant.
22 The NPV of the \$636 million that NYPA will receive for the two plants
23 and the \$171 million it will receive for the nuclear fuel is \$319 per kw,
24 or 7.4 times the \$43/kw that the Vermont Yankee owners are due to
25 receive from AmerGen.⁴⁴

⁴⁴ The price of \$43/kw reflects a payment of \$22 million on a July 1,
2000, closing date. If the closing date is after July 1, 2000, AmerGen
will pay less than \$43/kw for Vermont Yankee.

1 **Q. HAS NYPA AGREED TO ENTER INTO A POWER PURCHASE**
2 **AGREEMENT WITH ENTERGY AS PART OF THE SALE?**

3 A. Yes. However, the terms of that power purchase agreement are much
4 more favorable than the terms of VYNPC's proposed PPA with
5 AmerGen. First, the NYPA power purchase agreement is only five
6 years in duration, not twelve. Second, NYPA will purchase all of Indian
7 Point 3's output through the end of 2004 and shares of Fitzpatrick
8 power that will decline from 46 percent at the start to 31 percent in
9 2004. Under the agreement NYPA will pay Entergy \$36 per MWH for
10 the Indian Point 3 power and \$32 per MWH for the Fitzpatrick power.
11 Both of these prices are lower than the prices that CVPS and GMP will
12 pay for Vermont Yankee power pursuant to the proposed PPA with
13 AmerGen.
14 NYPA also has entered into a second agreement with Entergy for
15 additional Fitzpatrick power at a price of only \$29 per MWH. This
16 additional power will be used to help NYPA's economic development
17 efforts.
18 In addition, Entergy has agreed to make eight annual cash payments of
19 \$8.5 million to NYPA, for a total of \$68 million, as a result of NYPA's
20 commitment to make these additional purchases of power from the
21 Fitzpatrick plant.

1 Entergy also has agreed to make additional payments to NYPA if the
2 prices for the power from Indian Point 3 and Fitzpatrick plants over the
3 10 year period beginning with the expiration of the PPA exceed
4 specified amounts.

5 In contrast, VYNPC's proposed PPA with AmerGen would lock the
6 Vermont Yankee owners into paying for at least six years of
7 replacement power at higher than projected market prices.

8 **Q. WILL NYPA HAVE TO MAKE A PAYMENT TO ENTERGY TO**
9 **“TOP-OFF” ITS DECOMMISSIONING FUND?**

10 A. No. NYPA has decided to retain its decommissioning funds and will
11 transfer money to Entergy at the time of decommissioning. However,
12 Entergy has agreed to make 8 annual cash payments of \$11.5 million,
13 for a total of \$92 million, to reduce NYPA's decommissioning
14 obligations.

15 **Q. ARE EITHER OF NYPA'S POWER PLANTS SIMILAR IN**
16 **DESIGN AND VINTAGE TO VERMONT YANKEE?**

17 A. Yes. NYPA's Fitzpatrick nuclear plant is a BWR similar in design and
18 vintage to Vermont Yankee. However, Fitzpatrick is larger than
19 Vermont Yankee and several years older.

20 NYPA's Indian Point 3 plant has a completely different design than
21 Vermont Yankee and entered commercial service three and one-half
22 years later.

1 **Q. WILL NYPA RECEIVE ANY QUALITATIVE BENEFITS FROM**
2 **THE SALE OF ITS NUCLEAR POWER PLANTS TO**
3 **ENTERGY?**

4 A. Yes. Selling the plants will enable NYPA to avoid the nuclear
5 operating risks discussed in this proceeding by witnesses for VYNPC
6 and CVPS. In addition, it appears that by selling its two nuclear plants,
7 NYPA also will get the other qualitative benefits cited by VYNPC,
8 CVPS, and GMP witnesses in this docket.

9 **Q. PLEASE DESCRIBE THE RECENT DEVELOPMENTS**
10 **CONCERNING AMERGEN’S PROPOSED PURCHASE OF THE**
11 **NINE MILE POINT UNIT 1 AND NINE MILE POINT UNIT 2**
12 **NUCLEAR PLANTS.**

13 A. Last June, AmerGen reached agreement with Niagara Mohawk Power
14 Corporation (“Niagara Mohawk”) and New York State Electric and Gas
15 (“NYSEG”) to purchase the 100% of Nine Mile Point Unit 1 owned by
16 Niagara Mohawk and the 59% of Nine Mile Point Unit 2 owned by the
17 two utilities. A petition was filed last fall seeking the approval of the
18 New York State Public Service Commission for the sale.

19 Then, in December, Rochester Gas and Electric (“RG&E”), one of the
20 minority owners of Nine Mile Point Unit 2, announced that it was going
21 to exercise its right of first refusal to purchase Nine Mile Point Unit 2
22 under essentially the same terms as AmerGen had previously offered.

1 RG&E also announced that it had entered into an agreement with
2 Entergy to operate the plant on its behalf.

3 In addition, in late December, the Staff of the New York State Public
4 Service Commission announced that it did not approve of the proposed
5 sale because the deal did not appear to maximize the value of the plants
6 for ratepayers. The Staff then conducted a series of confidential
7 settlement conferences with AmerGen, Niagara Mohawk, NYSEG, and
8 other interested parties. While these conferences were going on,
9 AmerGen announced that it was willing to pay more for the Nine Mile
10 Point plants.

11 However, NYSEG has filed a petition with the New York State Public
12 Service Commission within the past week seeking to terminate the
13 proposed deal with AmerGen and place the Nine Mile plants up for
14 auction. In announcing this move, NYSEG cited the recently completed
15 NYPA sale and the increasing interest in the Nine Mile units from other
16 prospective buyers.⁴⁵

17 **Q. WERE THE TERMS OF THE PROPOSED SALE OF THE NINE**
18 **MILE POINT PLANTS TO AMERGEN THAT HAS BEEN**
19 **REJECTED BY THE NEW YORK STATE PUBLIC SERVICE**
20 **COMMISSION STAFF AND REPUDIATED BY NYSEG MORE**

⁴⁵ The Energy Daily, April 10, 2000.

1 **OR LESS FAVORABLE THAN THE TERMS OF THE**
2 **PROPOSED SALE OF VERMONT YANKEE TO AMERGEN?**

3 A. The terms of the rejected sale of the Nine Mile Point plants to AmerGen
4 were substantially more favorable to the selling utilities than the terms
5 of the proposed sale of Vermont Yankee to AmerGen. For example,
6 AmerGen had agreed to pay \$117/kw for Nine Mile Point 1 and
7 \$136/kw for Nine Mile Point 2, for a total of \$163 million for both
8 plants. This was substantially higher than the \$43/kw that AmerGen has
9 agreed to pay for Vermont Yankee.

10 **Q. DO EITHER OF THE TWO NINE MILE POINT NUCLEAR**
11 **POWER PLANTS HAVE DESIGNS OR VINTAGES SIMILAR**
12 **TO THAT OF VERMONT YANKEE?**

13 A. Yes. Like Vermont Yankee, both Nine Mile Point plants are BWRs.
14 Nine Mile Point Unit 1 is slightly larger and slightly older than Vermont
15 Yankee, having entered commercial service three years earlier. Nine
16 Mile Point Unit 2 is a much larger and much newer plant than Vermont
17 Yankee.

18 **Q. DID THE PROPOSED SALE OF THE NINE MILE POINT**
19 **PLANTS TO AMERGEN INCLUDE A POWER PURCHASE**
20 **AGREEMENT?**

21 A. Yes. Niagara Mohawk was to purchase Nine Mile Point 1 power from
22 AmerGen under a 5 year PPA. Niagara Mohawk and NYSEG were both

1 to purchase power from Nine Mile Point 2 under a 3 year PPA. The
2 prices for this power set in the PPA were to have been in the range of
3 \$35/mwh to \$37/mwh. AmerGen had also agreed to a 10 year revenue
4 sharing mechanism for the power from Nine Mile Point 2 due to begin
5 after the 3 year PPA expired.

6 These terms, in a now repudiated sale, were significantly more
7 favorable than the terms in the proposed Vermont Yankee PPA.

8 **Q. WERE THE PRICES TO BE PAID FOR NINE MILE POINT 1**
9 **AND NINE MILE POINT 2 POWER UNDER THE PROPOSED**
10 **PPA ABOVE FORECAST MARKET PRICES?**

11 A. Yes. In fact, the petitions filed by Niagara Mohawk and NYSEG
12 seeking the approval of the New York State Public Service Commission
13 for the sale specifically noted that that the agreed upon prices might
14 “exceed actual wholesale prices for certain periods during the terms of
15 the PPA.”⁴⁶ However, these petitions subsequently reported that “The
16 possibility that AmerGen will be able to sell power from Nine Mile
17 Station under the PPA at what may be, for some periods, a favorable
18 price has been reflected in a higher asset price to be received by
19 NYSEG and Niagara Mohawk than AmerGen would have agreed to pay

⁴⁶ Joint Petition to Transfer Certain Generating and Related Assets to Amergen Energy Company, L.L.C. and for Related Approvals, dated July 23, 1999, at page 17.

1 in the absence of the PPA.”⁴⁷ Unfortunately, the proposed sale of
2 Vermont Yankee burdens ratepayers with a 12 year PPA at above
3 forecast market prices for at least the first six years but only provides a
4 sale price for the plant that is significantly lower than NYPA will
5 receive or that Niagara Mohawk and NYSEG would have received in
6 the now repudiated Nine Mile Point sale.

7 **Q. WOULD THE PROPOSED SALE OF THE NINE MILE POINT**
8 **NUCLEAR PLANTS HAVE PROVIDED NIAGARA MOHAWK**
9 **AND NYSEG THE SAME QUALITATIVE BENEFITS CITED BY**
10 **WITNESSES FOR VERMONT YANKEE IN THIS**
11 **PROCEEDING?**

12 A. Yes. Selling the plants would have enabled Niagara Mohawk and
13 NYSEG to have avoided the nuclear operating risks discussed in this
14 proceeding by witnesses for VYNPC and CVPS. In addition, it appears
15 that by selling the two nuclear plants, Niagara Mohawk and NYSEG
16 also would have received get the other qualitative benefits cited by
17 VYNPC, CVPS, and GMP witnesses in this docket.

18 **Q. ARE ANY OTHER NUCLEAR PLANT SALES RELEVANT TO**
19 **EVALUATING WHETHER THE BOARD SHOULD APPROVE**
20 **THE PROPOSED SALE OF VERMONT YANKEE?**

⁴⁷ Joint Petition to Transfer Certain Generating and Related Assets to Amergen Energy Company, L.L.C. and for Related Approvals, dated

1 A. No. The other nuclear power plant sales that have occurred were
2 completed in a significantly less competitive market than appears to
3 exist at this time. The prices for which other utilities may have felt
4 compelled to sell their nuclear plants in that less robust market offer
5 very little, if any, insight into whether the Vermont Yankee owners
6 should be allowed to close the proposed sale to AmerGen.

7 **Q. WHAT ARE YOUR CONCLUSIONS REGARDING THE**
8 **PROPOSED SALE OF VERMONT YANKEE TO AMERGEN.**

9 A. My conclusions regarding the proposed sale of Vermont Yankee to
10 AmerGen are as follows:

- 11 1. The testimony and exhibits filed by VYNPC and CVPS in this
12 docket show only a very marginal economic benefit to the
13 existing Vermont Yankee owners, \$51 million NPV, from the
14 proposed sale.
- 15 2. Even this marginal benefit is [] due to the fact that only 61.5
16 percent of the existing Vermont Yankee owners have elected to
17 buy power from AmerGen under the proposed twelve year PPA.
18 When the fact that 38.5 percent of the existing owners have
19 elected to buy-out of the proposed PPA is considered,
20 [PROTECTED MATERIALS]

21

1 3. Even in the analyses presented in the testimony of VYNPC
2 witness Wiggett and CVPS witnesses Brown and Page, which
3 assume 100% of the existing owners participate in the PPA, the
4 proposed sale to AmerGen would not provide a cumulative NPV
5 economic benefit until the year 2007. If the more realistic
6 assumption that 38.5 percent of the owners buy-out of the PPA is
7 used instead, the proposed sale would

8 [PROTECTED MATERIALS]

9 4. It is unrealistic to assume that VYNPC or AmerGen will not seek
10 to increase Vermont Yankee's power level if a decision is made
11 to continue operating the plant to the end of its licensed life in
12 2012.

13 5. The additional revenues that could be expected from shorter
14 refueling outages and the sale of the extra plant output from a
15 power uprate would significantly change the relative economics
16 of the proposed sale to AmerGen.

17 6. A sensitivity analysis presented by CVPS witnesses Deehan and
18 Cater shows that increasing Vermont Yankee's assumed
19 production by 10 percent changes the \$72 million NPV benefit
20 shown for the sale in their base case to a \$30 million NPV loss
21 using an eight percent discount rate, and a \$55 million NPV loss
22 using risk adjusted discount rates.

- 1 7. Actual operating experience at Vermont Yankee and other BWRs
2 shows that VYNPC should be able to achieve as much additional
3 output at Vermont Yankee as AmerGen.
- 4 8. The Vermont Yankee owners could reduce or eliminate certain
5 qualitative risks if they ended their ownership of the plant.
6 However, none of the witnesses for VYNPC, CVPS, or GMP has
7 attempted to quantify the benefits associated with eliminating
8 these risks. Nor have they examined whether these same benefits
9 could be achieved without the proposed sale.
- 10 9. There are a number of alternative steps besides entering into the
11 proposed sale to AmerGen that the Vermont Yankee owners
12 could take to eliminate much, if not all, of the risk of further
13 escalation in decommissioning costs.
- 14 10. The Vermont Yankee owners could enter into a fixed-price
15 decommissioning contract similar to those that have been made
16 at Maine Yankee, Connecticut Yankee, and Millstone Unit 1.
17 Many areas that traditionally have been exposed to significant
18 cost uncertainty appear to be included within the scope of these
19 fixed-price decommissioning contracts.
- 20 11. There is no need to rush into the proposed sale to AmerGen.
21 Recent developments show that there is now a much more robust
22 market for nuclear power plants than existed last fall when

1 VYNPC entered into the agreement with AmerGen.
2 Consequently, a decision at this time by the Public Service Board
3 to reject the proposed sale of Vermont Yankee to AmerGen
4 would not foreclose the possibility that a future sale could be
5 completed which would provide more significant economic
6 benefits for ratepayers.

7 12. Since last November, several new utilities have expressed their
8 interest in entering the market to purchase nuclear power plants.
9 One new market participant recently has made an unsuccessful
10 bid of nearly one billion dollars for two nuclear plants. It is
11 reasonable to expect that the larger pool of potential buyers who
12 now have expressed interest in participating in the nuclear market
13 will mean more competitive bidding processes and will result in
14 higher prices for nuclear power plants being sold.

15 13. The New York State Power Authority recently has agreed to sell
16 its two nuclear power plants to Entergy. This sale is significant
17 for the following reasons:

- 18 A. The sale involved a fiercely competitive bidding process
19 between Entergy and Dominion Resources.
20
21 B. One of the bidders, Dominion Resources, was a new
22 participant in the market.
23
24 C. A year to 18 months earlier NYPA believed that there was
25 no market for its two nuclear plants.
26

- 1 D. NYPA received significantly more value than any seller
2 had received in any previous nuclear sale.
3
- 4 E. The NPV of the \$636 million NYPA will receive for the
5 two plants and the \$171 million it will receive for the
6 nuclear fuel is \$ 319/kw or 7.4 times the \$43/kw that the
7 Vermont Yankee owners are due to receive from
8 AmerGen.
9
- 10 14. The Power Purchase Agreement between NYPA and Entergy is
11 for a much shorter duration than the proposed PPA for Vermont
12 Yankee and provides for lower power prices. Entergy also has
13 agreed to pay NYPA \$68 million over an eight year period, as a
14 result of NYPA's commitment to make additional purchases of
15 power from one of the two plants. Finally, Entergy has agreed to
16 make additional payments to NYPA if over the ten year period
17 beginning with the expiration of the PPA, the prices for the
18 power from the two plants exceeds specified amounts. In
19 contrast, VYNPC's proposed PPA with AmerGen would lock the
20 Vermont Yankee owners into paying for at least six years of
21 replacement power at higher than projected market prices.
- 22 15. Last June, AmerGen reached agreement with two New York
23 State utilities to buy all of Nine Mile Point Unit 1 and 59 percent
24 of Nine Mile Point Unit 2. In late December, the staff of the New
25 York State Public Service Commission decided to reject
26 AmerGen's proposed purchase because the sale did not appear to

1 maximize the value of the plants for ratepayers. Within the past
2 week, one of the two utilities involved in the sale asked the
3 Public Service Commission to terminate the proposed deal and
4 put the plants up for auction because of the increasing interest
5 from other prospective buyers.

6 16. The terms of the proposed sale of the Nine Mile Point nuclear
7 plants to AmerGen that has been rejected by the staff of the New
8 York State Public Service Commission and repudiated by one of
9 the two selling utilities were more favorable than the terms of the
10 proposed sale of Vermont Yankee to AmerGen. For example,
11 AmerGen had agreed to pay \$117/kw for Nine Mile Point Unit 1
12 and \$136/kw for Nine Mile Point Unit 2, for a total of \$163
13 million. This was substantially higher than the \$43/kw that
14 AmerGen has agreed to pay for Vermont Yankee. The terms of
15 the proposed Power Purchase Agreements for the sale of the
16 power from the Nine Mile Point plants also were significantly
17 more favorable than the terms in the proposed Vermont Yankee
18 PPA.

19 17. The other nuclear power plant sales that have occurred were
20 completed in a significantly less competitive market than appears
21 to exist at this time. Consequently, the prices for which other
22 utilities may have felt compelled to sell their nuclear plants in

1 that less robust market offer very little, if any, insight into
2 whether the Vermont Yankee owners should be allowed to close
3 the proposed sale to AmerGen.

4 18. The proposed sale of Vermont Yankee to AmerGen is not in the
5 public interest.

6 **V. THE SAFETY CONCERNS RAISED BY THE**
7 **PROPOSED SALE OF VERMONT YANKEE**

8
9 **Q. DOES THE ECONOMIC DEREGULATION OF NUCLEAR**
10 **POWER PLANTS AND THE RESULTING INTRODUCTION OF**
11 **COMPETITION CREATE POTENTIAL SAFETY CONCERNS**
12 **AT NUCLEAR UTILITIES?**

13 A. Yes. There is a significant risk that the competitive pressures in a
14 restructured and deregulated market will increase the economic and
15 financial pressures on nuclear plant owners to reduce or eliminate
16 necessary costs, cut corners, defer needed maintenance or
17 improvements, or maximize short term operating performance even
18 when plants should be shut down for repairs.

19 **Q. HAVE YOU SEEN ANY EVIDENCE THAT IN THE PAST**
20 **ECONOMIC PRESSURES HAVE LED TO SAFETY RELATED**
21 **PROBLEMS AT NUCLEAR POWER PLANTS?**

22 A. Yes. Even when nuclear power plants were subject to economic
23 regulation there were many instances where the pressures to cut costs or

1 maximize production led to safety-related problems. In fact, the
2 experiences of Commonwealth Edison, Northeast Utilities, and Maine
3 Yankee illustrate that even strong utilities can experience serious
4 problems when undue emphasis is placed on cutting or containing
5 nuclear plant operating costs or on maximizing near term plant
6 performance.

7 For example, a June 1992 NRC Staff evaluation of the performance of
8 Commonwealth Edison's nuclear plants identified insufficient
9 management attention and resources given to the Company's operating
10 sites during the early to mid-1980s as one of the root causes of
11 subsequent performance weaknesses:

12 CECo undertook an ambitious nuclear construction effort
13 that culminated in the mid-1980's with the completion of
14 six nuclear units; two each at LaSalle, Braidwood, and
15 Byron. During this time, corporate oversight and resources
16 were focused on what CECo considered to be the high
17 priority task of completing this construction effort. The
18 amount of monetary and personnel resources expended on
19 the older plants suffered. In many cases, experienced
20 personnel were diverted from older plants to new plant
21 construction and startup....

22
23 As a consequence, performance of the older stations did
24 not keep pace with the rest of the industry. This was at a
25 time when most of the industry was focusing strongly on
26 improved operating plant performance. CECo did not
27 make the same progress at its operating plants in
28 improving the control of operations, maintenance, outage
29 activities, equipment/material condition, corrective
30 action/root cause analysis, personnel performance, and
31 communications. The effects of this diversion of resources
32 and management attention from older plants to

1 construction through the mid-80s is, to some extent, still
2 evident today in hardware deficiencies, difficulty in
3 changing longstanding ways of doing business, and weak
4 procedures at the older units.⁴⁸

5
6 Subsequent assessments by Commonwealth Edison and evaluations by
7 the NRC and the Institute of Nuclear Power Operations (“INPO”)
8 agreed that pressures to reduce costs and maximize production had led
9 to subsequent performance problems at eight of the utility’s twelve
10 nuclear plants. For example, INPO also told the Company’s Board of
11 Directors in March 1996 that a strong emphasis, “indeed over-
12 emphasis” on budget, without first emphasizing performance, had
13 “clearly been a major impediment to success” and had “had far reaching
14 detrimental effects.”⁴⁹ INPO subsequently told Commonwealth Edison’s
15 Board of Directors in September of 1997 that nuclear safety
16 performance frequently had not taken precedence over meeting short-
17 term financial targets.⁵⁰

18 An internal Commonwealth Edison assessment similarly attributed the
19 declining material condition of the Company’s LaSalle Nuclear Station
20 to management’s over-emphasis on “the importance of achieving short-
21 term production goals, at the cost of accepting temporary fixes [to

⁴⁸ NRC SECY-92-228, issued on June 25, 1992, at pages 3-4.

⁴⁹ INPO Briefing Materials for March 14, 1996, Meeting with the ComEd Board of Directors, Attachment 4, at page 3.

⁵⁰ INPO Briefing Materials for September 10, 1997, Meeting with the ComEd Board of Directors, Attachment 2, at page 15.

1 equipment problems], without a corresponding focus on long-term issue
2 resolution.”⁵¹

3 **Q. DID SIMILAR ECONOMIC PRESSURES LEAD TO**
4 **PERFORMANCE PROBLEMS AT NORTHEAST UTILITIES’**
5 **MILLSTONE NUCLEAR PLANTS?**

6 A. Yes. Utility-sponsored assessments and audits by the NRC and the
7 Connecticut Department of Public Utility Control have concluded that
8 Northeast Utilities experienced serious regulatory problems in the mid-
9 and late-1990s as a result of having had an undue focus on economic
10 issues since the mid-1980s.

11 For example, a 1996 audit of Northeast Utilities sponsored by the State
12 of Connecticut Department of Public Utility Control reached the
13 following conclusions:

- 14 • The NU Nuclear Organization had been mismanaged for the
15 previous ten years. NU executive management had lost focus on
16 the safe operation of the nuclear units, placing primary
17 importance on financial issues, geographical expansion and the
18 pending threat of wholesale and retail competition. Executive
19 management’s frequent statements over this period that nuclear
20 safety was their primary concern had been hollow. As a result,
21 the plant equipment and processes at best had failed to keep up
22 with industry standards and, at worst, had significantly
23 deteriorated.
24
- 25 • NU management had lost the trust and confidence of a significant
26 fraction of the Nuclear Organization workforce. The primary
27

⁵¹ Commonwealth Edison April 1995, LaSalle Nuclear Station Course of Action, at page 67.

1 cause has been a mixed message regarding corporate goals
2 related to cost, financial matters, and production, as opposed to
3 safety and regulatory compliance considerations....
4 Management's emphasis on cost containment and production had
5 overwhelmed the safety culture which once existed at Millstone
6 Station.⁵²

7
8 It is significant that Northeast Utilities had been considered to be a
9 strong performer through the late 1980s and a leader in the nuclear
10 industry. Plant operating performance and SALP scores were generally
11 very good. The Company's decline coincided with the placement of an
12 undue emphasis on economic issues.

13 **Q. WHAT EVIDENCE HAVE YOU SEEN THAT SHOWS THAT**
14 **ECONOMIC PRESSURES LED TO SAFETY CONCERNS AT**
15 **THE MAINE YANKEE NUCLEAR PLANT?**

16 A. The NRC conducted an Independent Safety Assessment Team ("ISA")
17 inspection at Maine Yankee in 1996. The October 7, 1996, Report of
18 this ISA inspection concluded that the economic pressures to be a low-
19 cost energy producer had been one of the two underlying root causes for
20 performance problems at the plant.⁵³ These economic pressures had led
21 to limitations on resources which delayed and deferred needed plant
22 upgrades, improvements and lower priority corrective actions. In fact,

⁵² R.C. Brown & Associates "Focused Audit of the Connecticut Light & Power Company Nuclear Operations," issued December 31, 1996.

1 the NRC ISA report found that “Projects which would likely have
2 prevented problems were unfunded because of budget limits.”⁵⁴ The
3 NRC ISA report also concluded that economic pressures had created an
4 environment at Maine Yankee where management was willing to accept
5 existing deficient conditions without having them corrected.

6 Most significantly, the NRC ISA report found that Maine Yankee had
7 not previously been a high cost producer where management had been
8 forced to make significant cuts in staffing and resources in order to
9 make the unit competitive:

10
11 Like all licensees, the Maine Yankee Atomic Power
12 Company (MYAPCo) has experienced competitive
13 pressure to generate power at low cost. However,
14 unlike others, Maine Yankee has not engaged in
15 drastic staff reductions, work process reengineering or
16 other budget cutback efforts to maintain
17 competitiveness because it has historically maintained
18 a lean and efficient organization. Staffing levels and
19 budget expenditures have been constrained to that
20 necessary to generate power efficiently.⁵⁵
21

22 The owners of Maine Yankee retained consultants during 1996 to
23 conduct an assessment of the culture at the plant. The report of this
24 cultural assessment team (“CAT”) noted that competitive pressures had

⁵³ NRC Independent Safety Assessment Report for Maine Yankee, October 7, 1996, at page 71.

⁵⁴ NRC Independent Safety Assessment Report for Maine Yankee, October 7, 1996, at page 67.

⁵⁵ NRC Independent Safety Assessment Report for Maine Yankee, October 7, 1996, at page 67.

1 led to safety concerns at the plant. For example, the CAT reported that
2 workers at the plant believed that management didn't want to hear about
3 problems that could lower power production and that cutting corners to
4 meet tight work schedules was necessary and tolerated.⁵⁶

5 The Maine Yankee CAT Report further noted that the economic and
6 political environment facing Maine Yankee at the time was considered
7 "precarious" and the plant's survival was seen to be based on
8 maintaining low costs and achieving high production. This led to a fear
9 among many workers that "highlighting any negative issue could
10 endanger the plant's continued operation." Moreover, the report said
11 "No one wants to be responsible for a premature plant shutdown and
12 decommissioning."

13 Although the cultural assessment report concluded that nuclear safety
14 was considered the first priority at Maine Yankee, cost was a second
15 priority. Workers told the cultural assessment team that over the years
16 money was spent only on areas that required it – primarily on safety and
17 regulatory issues. Expenditures were rarely made on non-essential
18 items, including preventive measures, so that while costs were kept
19 down, workers believed that the material condition of the plant had
20 deteriorated to the point where substantive improvements needed to be
21 made. However, workers believed that a clear message from

⁵⁶ Nucleonics Week, June 27, 1996, at page 1.

1 management was that further, major problems or events requiring
2 significant expenditures could lead to a premature, permanent
3 shutdown.

4 **Q. HAVE YOU REVIEWED THE FEBRUARY 23, 2000,**
5 **AFFIDAVIT CONCERNING THE PROPOSED SALE TO**
6 **AMERGEN THAT WAS FILED AT THE U.S. NUCLEAR**
7 **REGULATORY COMMISSION BY WILLIAM K. SHERMAN,**
8 **THE VERMONT STATE NUCLEAR ENGINEER?**

9 A. Yes.

10 **Q. DO YOU AGREE WITH THE CONCLUSIONS REACHED BY**
11 **MR. SHERMAN IN THAT AFFIDAVIT?**

12 A. Yes. I agree with the following conclusions reached by Mr. Sherman in
13 his affidavit:

- 14 • There is no guarantee that AmerGen's owners will be liable for
15 any more than \$110 million.
- 16 • There is no guarantee that operating costs will provide an
17 adequate source of funds to meet Vermont Yankee's ongoing
18 operational expenses for an unanticipated six-month outage.
- 19 • There is no guarantee that any of AmerGen's net income will be
20 available to fund future operational shortfalls.
- 21 • Simultaneous six-month outages at more than one of AmerGen's
22 plants are a reasonable possibility.
- 23 • AmerGen is susceptible to events which could lead to
24 simultaneous outages at more than one plant.
- 25
- 26
- 27
- 28
- 29

- Immediate entry into decommissioning is not an alternative for insufficient funding.
- The \$110 million pledged by AmerGen's owners is not sufficient to pay the full costs of a six-month outage at Vermont Yankee considering scenarios which might reasonably occur.

Q. ARE YOU AWARE OF ANY INSTANCES IN WHICH UTILITIES HAVE EXPERIENCED SIMULTANEOUS EXTENDED OUTAGES OF TWO OR MORE NUCLEAR POWER PLANT?

A. Yes. There have been numerous instances where two or more of a utility's nuclear plants have been out of service at the same time for six months or longer due to problems that arose as a result of an emphasis on reducing costs, deficiencies in the utility's safety culture, management problems, or generic or plant-specific technical issues. For example:

* Two of the three units at the Palo Verde Nuclear Generating Station were shut down at the same time for approximately twelve months starting in March 1989. During this same twelve month period, the third Palo Verde unit was shut down for numerous outages, including one outage that lasted approximately four months.

* The two units at the South Texas nuclear plant were both shut down for the twelve month period February 1993 to February 1994.

* All five of TVA's operating nuclear power plants were shut down in 1985. The first unit to be restarted, Sequoyah Unit 1, recommenced commercial operations in May 1989.

1 * All three units at Northeast Utilities' Millstone nuclear plant
2 were shut down for multi-year outages starting in March of 1996.

3
4 * Commonwealth Edison has experienced numerous simultaneous
5 extended outages among the eight units at its Dresden, LaSalle,
6 Quad Cities, and Zion nuclear stations. For example, during the
7 first six months of 1996, the utility had at least three units shut
8 down at any one time for extended outages of longer than three
9 months in duration. Commonwealth Edison had at least four
10 units shut down at any one time for extended outages during the
11 last six months of 1996, except for a short period at the end of
12 August and early September. The utility also experienced
13 simultaneous outages of at least six months in length at its two
14 unit Zion nuclear station from October 1993 through April 1994
15 and at its two unit LaSalle Station from September 1996 through
16 1998.

17
18 * Both units at the D.C. Cook Nuclear Plant in Michigan were
19 shutdown in September 1997. These units remain shutdown at
20 this time.

21
22 * Both units at the Salem Nuclear Station were shutdown for more
23 than two years between July 1995 and the fall of 1997.

24
25 * Both units at the Brunswick nuclear plant were shutdown for the
26 twelve month period April 1992 through April 1993.

27
28 * Both units at the Calvert Cliffs nuclear plant were shut down at
29 the same time for more than one year starting in May 1989.

30
31 **Q. WHAT ARE YOUR CONCLUSIONS REGARDING NUCLEAR**
32 **SAFETY ISSUES?**

33 A. My conclusions regarding the nuclear safety issues raised by the
34 proposed sale of Vermont Yankee are as follows:

- 35 1. There is a significant risk that the competitive pressures in a
36 deregulated market will increase the economic and financial
37 pressures on nuclear plant owners to reduce or eliminate

1 necessary costs, cut corners, defer needed maintenance or
2 improvements, or maximize short term operating performance.

3 2. Even when power plants were subject to economic regulation,
4 there were many instances in which the pressures to cut costs or
5 maximize production led to safety-related problems.

6 3. Commonwealth Edison, Northeast Utilities and Maine Yankee
7 were three examples of strong utilities that experienced serious
8 problems after undue emphasis was placed on cutting or
9 containing nuclear plant operating costs or on maximizing near
10 term plant performance.

11 4. I agree with the following conclusions reached by the Vermont
12 State Nuclear Engineer in his February 23, 2000, Affidavit to the
13 NRC:

- 14 • There is no guarantee that AmerGen's owners will be
15 liable for any more than \$110 million.
- 16 • There is no guarantee that operating costs will provide an
17 adequate source of funds to meet Vermont Yankee's
18 ongoing operational expenses for an unanticipated six-
19 month outage.
- 20 • There is no guarantee that any of AmerGen's net income
21 will be available to fund future operational shortfalls.
- 22 • Simultaneous six-month outages at more than one of
23 AmerGen's plants are a reasonable possibility.
- 24 • AmerGen is susceptible to events which could lead to
25 simultaneous outages at more than one plant.
- 26
- 27
- 28
- 29
- 30

- 1 • Immediate entry into decommissioning is not an
2 alternative for insufficient funding.
3
- 4 • The \$110 million pledged by AmerGen's owners is not
5 sufficient to pay the full costs of a six-month outage at
6 Vermont Yankee considering scenarios which might
7 reasonably occur.
8

9 5. There have been numerous instances where two or more of a
10 utility's nuclear power plants have been out of service at the
11 same time for six months or longer due to problems that arose as
12 a result of an emphasis on reducing costs, deficiencies in the
13 utility's safety culture, management problems, or generic or
14 plant-specific technical issues.

15 6. The Public Service Board should take all reasonable steps to
16 ensure that AmerGen or whatever entity may purchase Vermont
17 Yankee commits adequate resources to operate and
18 decommission the plant in a safe manner.

19 **Q. DOES THIS COMPLETE YOUR TESTIMONY AT THIS TIME?**

20 A. Yes. However, I have just received additional documents from
21 AmerGen. If necessary, I will supplement this testimony once I have
22 had a reasonable opportunity to review those documents.
23
24
25